

OPERATIONAL REVIEW
WDA/11/10

Recommendation

That:

1. Members note the Operational Review timetable;

and

2. The Members Future Roles and Responsibilities workshop be incorporated into the Operational Review programme and held on the morning of 20th July 2010.

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OPERATIONAL REVIEW
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Report of the Director

1. Purpose of the Report

- 1.1 To appraise Members of the scope and detail of the Operational Review.
- 1.2 To seek Member agreement to a date for the Future Roles and Responsibilities Workshop to allow the outputs to be considered in the Operational Review.

2. Background

- 2.1 At the 5th February 2010 meeting members considered report WDA/05/10 and resolved to approve the Director's priorities for the forthcoming year and required the Director to arrange a Future Roles and Responsibilities Workshop for Members.
- 2.2 One of the priorities identified for the Director in light of the current challenges facing the public sector was to establish an operational review of the Authority's activities.
- 2.3 Due to the nature of the Authority as a Joint Authority its activities and potential efficiencies are intrinsically linked with District waste collection operations and policies, therefore a number of work streams in the operational review will explore these relationships and impacts. Any subsequent recommendations for action would therefore include proposals for close cooperation and consultation with Districts.

3. Proposals

- 3.1 In order that the workshop and review are effective it is proposed that the workshop becomes part of the operational review programme. This will allow the workshop to inform the operational review priorities. The review process will give a structured framework for the Workshop to consider the Authority's future roles and responsibilities across the areas identified in the operational review, in addition to the strategic issues raised in report WDA/05/10.

- 3.2 To this end the Director has produced a detailed scope and programme for the Operational Review process incorporating the workshop as part of the overall process (detailed at Appendices 1 and 2). In light of the proposed timetable it is therefore suggested that the Members Future Roles and Responsibilities workshop be held week commencing the 19th July 2010.
- 3.3 In light of the issues facing the public sector, the Director, where possible, has prioritised work streams that have the greatest likelihood of delivering meaningful efficiencies for the Authority, whilst recognising that due to links within the work streams there is a natural sequence to the programme.
- 3.4 It is also recognised that as part of the review process there may be proposals on which Members will wish to undertake broader public or stakeholder consultation. This is currently not provided for in the programme, however it will be addressed as individual work streams are progressed and brought to the Authority over the course of the programme.
- 3.5 In respect of the priority programmes it is envisaged that, subject to the need to undertake public or stakeholder consultation, these will be able to be concluded and reported to Members in time for the 2011-12 budget process in order that efficiencies can, where appropriate, be reflected in the 2011/12 Levy. The two reviews that are likely to be of most significance due to the current budget provision in this first phase are the :
- Recycling Credit and Commercial Permit Scheme Review
 - Provision of service and use of powers

4. Risk Implications

4.1

Identified Risk	Likelihood Rating	Consequence Rating	Risk Value	Mitigation
Corporate Risk register ref 03 Failure to recognise the impact of the economic downturn	2	4	8	Operational Review programme seeks to identify efficiencies
Corporate Risk Register ref 22 Failure to manage resources to ensure value for money	3	2	6	VfM is an integral part of the Review programme
Failure to engage Partners and Stakeholders	4	2	8	The operational review will engage with Districts, Veolia and Customers re efficiency and VFM opportunities

5. HR Implications

- 5.1 There are no HR implications associated with this report whilst individual work streams may have HR impacts these will be reported to the Authority as appropriate upon conclusion of each specific work stream.

6. Environmental Implications

- 6.1 There are no environmental implications associated with this report. Whilst individual work streams may have Environmental impacts these will be reported to the Authority as appropriate upon conclusion of each specific work stream.

7. Financial Implications

- 7.1 There are no financial implications associated with this report as the Operational Review programme is being managed within existing budgets. It is however anticipated that individual work streams will have financial impacts and these will be reported to the Authority as appropriate upon conclusion of each specific work stream.

8. Conclusion

- 8.1 The current challenges facing the public sector are significant and it is essential the Authority considers all aspects of its operations against this backdrop. However, the Authority as a joint Authority is potentially uniquely placed, such that a proactive approach to Joint Working with Districts and the cooperation on the emerging strategic environmental agenda will offer efficiencies for the Authority and across Merseyside.
- 8.2 The implementation of the Operational Review and the integration of Members' aspirations in respect of the future roles and responsibilities of the Authority will allow the exploration of these opportunities.

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The background documents to this report are open to inspection with Section 100D of The Local Government Act 1972 – Nil.