Appendix 1: Status report in respect of the Governance Action Plan

Item Ref:	Area of Improvement:	Lead Officer:	Target Completion Date:	Progress Update
CG1	Delivery of an annual Service Delivery Plan	Paula Pocock	April 2027	On track reported as reported to the Forward Planning Panel on 22nd September.
CG2	Identify strategic direction of the Authority's budget with Members and Districts early in year	Chris Kelsall	November 2026	Member workshop held on 23rd October.
CG3	Delivery of the Employee Corporate Training Programme	Paula Pocock	March 2027	On track Over 60% of planed training completed as at the end of October
CG4	Implement recommendations of recent Internal Audit review into cyber security	Paula Pocock	March 2027	ICT Strategy pending SLT approval. Internal Audit recommendations in the process of being actioned.
CG5	To complete a revised IAA with LCR districts and Halton Borough Council taking into account future services provision	Lesley Worswick	December 2026	Draft IAA issued to Halton BC. On 22 October, Halton's Executive approved Halton's inclusion in the Merseyside Recycling and Waste Authority proposed Future Waste Services strategy

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				IAA with LCR districts to be covered by the revised Levy Agreement.
CG6	Commence procurement of the replacement services currently delivered under the existing Waste Management & Recycling Contract.	Lesley Worswick	October 2026	See FWS programme - on track as reported monthly to the FWS Project Board.
CG7	Prepare, review and monitor the Authority's Treasury Management and Capital Strategies	Chris Kelsall	February 2027	See 6 monthly TM report presented at Agenda item 3 and Financial Monitor report to be presented to the Authority on 27 November.
CG8	To develop a programme of review for Authority Policies and Procedures for Member approval	Paula Pocock / Ian Stephenson	June 2027	Programme for review is now set up on the Authority's CRM system. Policies will be presented at the AGM as appropriate.
CG9	To co-ordinate with SLT and Internal Audit to agree the Annual Internal Audit Plan	Chris Kelsall	January 2027	Suggested Programme for 2027/28 is: • WMRC • WMRC - expiry • H&S • Community Fund

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CG10	To implement the MRWA Zero Waste Strategy 2040 so that it is embedded in the Authority's procedures and processes	Paula Pocock	March 2027	On track. Delivered via: • Future Waste Services Programme • Community Fund • Social Value Framework
CG11	To respond to the recommendations arising from the external auditors' review of the Authority's accounts and value for money.	Chris Kelsall	January 2027	Actions completed with the exception of one item covered under CG12 below.. See also draft Auditor's Annual Report presented as part of Agenda item 4.
CG12	Review effectiveness of the Audit Committee, including the role of recently appointed Independent member	Chris Kelsall	January 2027	This is proposed to be undertaken in Spring, subject to outcome of discussion at this meeting.
CG13	Facilitate conclusion of a new approach to Levy Mechanism – as agreed between District Councils	Chris Kelsall	February 2027	Draft Agreement issued to districts on 22 October. Awaiting feedback from Districts.