

**CODE OF CORPORATE GOVERNANCE AND ANNUAL GOVERNANCE
STATEMENT
WDA/26/26**

Recommendation

That:

1. Members note the findings of the Annual Corporate Governance Assessment and commend the Improvement Action Plan for 2026/27 to the Authority or approval;
2. Members note the Code of Corporate Governance; and
3. Members note the Annual Governance Statement and the Statement be signed by the Authority's representatives for inclusion in the Statement of Accounts 2025/26.

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**CODE OF CORPORATE GOVERNANCE AND ANNUAL GOVERNANCE
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WDA/26/26**

Report of the Chief Executive

1. Purpose of the Report

- 1.1 To inform Members of the findings of the Annual Governance Assessment and commend the Improvement Action Plan for 2026/27 to the Authority for approval. Members are also asked to note the Annual Governance Statement for inclusion in the Statement of Accounts 2025/26.

2. Background

- 2.1 The Authority has a Code of Corporate Governance in place, and the latest version was approved at a meeting of the Authority held on 22nd April 2022. This code is based on a framework recommended by CIPFA/SOLACE which defines standards of good corporate governance.
- 2.2 A Primary Assurance Group (PAG) has been established and is responsible for the continuing assessment and review of the Authority's corporate governance arrangements in line with the above code. The group consists of the Authority's Statutory Officers in consultation with the Chief Executive.
- 2.3 As part of the continuing assessment PAG undertake periodic reviews of the previous year's Improvement Action Plan to ensure progress is being made. A final progress report on the 2025/26 Improvement Action Plan is attached at Appendix 2.
- 2.4 PAG has also undertaken its annual assessment of internal control and governance arrangements for 2026/27, the findings of which are presented in this report.
- 2.5 On the basis of the findings of both reviews, the Annual Governance Statement for 2025/26 is attached at Appendix 1 for Members to note its inclusion in the Statement of Accounts 2025/26 to be published by 30th June.

3. Annual Assessment and Review

3.1 The Primary Assurance Group has undertaken its annual review which included:

- a review of the Code of Corporate Governance
- a review of the progress made in relation to the improvement plan agreed during last year's review;
- the annual assessment of the Authority's compliance with the Code of Corporate Governance and the identification of improvements to strengthen arrangements in the forward year.

3.2 As part of the annual assessment, the Primary Assurance Group (PAG) reviewed the work undertaken to deliver last year's Improvement Action Plan. The majority of actions have been completed and those which are still ongoing have been carried forward to 2026/27.

3.3 For Members' information, the Improvement Action Plan for 2025/26 has been updated to indicate progress made in the year and is attached at Appendix 2. Members are requested, in particular, to note the following progress:

3.4 Statutory accounts have now been concluded in respect of financial years 2022/23 through to 2024/25 with the latter completed in line with statutory deadlines;

- A significant number of recommendations from the external auditor have been closed, including all statutory VFM recommendations; and
- A review of the Authority's accounting policies has taken place that has helped place the Authority on a robust financial footing. This means the Authority is well placed to address forthcoming changes in legislation that will place significant financial challenges on the Authority.

3.5 This year's assessment noted the work undertaken during 2025/26 to strengthen the Authority's internal control and identified new areas for improvement. A copy of the Improvement Action Plan for 2026/27 is attached at Appendix 3 and a full copy of the annual assessment is attached at Appendix 4.

3.6 Key areas for focus identified during the assessment included:

4. Implementation of the actions of the Authority's Climate Action Plan;
5. MRWA CEX to lead in conjunction with the CEX Wirral BC, on the LCR Strategic Waste Management Partnership to agree a new Zero Waste 2040 Strategy for the LCR;
6. Implement the Authority's approach to the planning of future waste management services, including the commencement of the procurement of the replacement services currently delivered under the existing Waste Management & Recycling Contract;
7. To implement the MRWA Zero Waste Strategy 2040 so that it is embedded in the Authority's procedures and processes;
 - Conclude as a new approach to Levy Mechanism – agreed with District Councils;
 - Building back assurance in respect of the Authority's statutory accounts, with a view to obtaining a clean audit opinion by 2027/28;
 - Conclude the ongoing, material disputes with contractors;
 - Continue to implement the recommendations arising from the external auditors' review of the Authority's accounts and value for money.
 - Review the operation of the Audit Committee including role of the newly appointed Independent Member.

8. Quality Assurance

- 8.1 The Authority's Internal Auditors periodically review Corporate Governance arrangements to ensure that the systems in place operate effectively.

9. Statements of Assurance

- 9.1 As part of the annual assessment, the Primary Assurance Group require Statements of Assurance from key officers and organisations to confirm they are maintaining robust internal control systems on which the Authority must rely in preparing its accounts.
- 9.2 The following statements have been received from, and considered by the Primary Assurance Group:

- The Authority's Chief Executive;
- St Helens MBC as provider of key services including finance and auditing; and
- Mersey Waste Holdings Limited as an organisation included in the Authority's Group Accounts.

9.3 Copies of the statements are attached at Appendix 6, 7 and 8 for Members' information.

10. Annual Governance Statement

- 10.1 Regulation 6 of the Accounts and Audit Regulations 2015 requires authorities to prepare and approve an annual governance statement.
- 10.2 The CIPFA/SOLACE Framework defines the form and content of the governance statement to meet the requirements of the above regulations. The format of the statement was updated by CIPFA/SOLACE in 2016 and the proposed statement attached at Appendix 1 is based on this.
- 10.3 This year's version of the statement is a summary of the requirements and is supported in detail by both the Annual Assessment and the Improvement Action Plans which provide the supporting information and evidence. This is intended to enable Members to have a clearer picture of the way that the Authority's governance arrangements work in practice.
- 10.4 The guidance states that 'A good governance statement should be an open and honest assessment of the organisation's performance across all of its activities, with a clear statement of the action being taken or required to address areas of concern.'
- 10.5 The Annual Governance Statement drafted by the Primary Assurance Group reports that no significant governance issues were identified. Members are asked to approve the Statement and agree that it be signed by the Authority's representatives as indicated.

11. Risk Implications

- 11.1 The review of corporate governance and internal control arrangements is a statutory requirement and failure to undertake an effective review may lead to weaknesses in the direction and control of the Authority's functions.
- 7.2 The following key risks have been identified:

Identified Risk	Likelihood Rating	Consequence Rating	Risk Value	Mitigation
Weaknesses in internal control mechanisms are not identified.	1	4	4	Annual Assessment
Failure to deliver continuous improvement.	2	3	6	Improvement Plan identified and monitored by Primary Assurance Group

12. HR Implications

12.1 There are no HR implications associated with this report.

13. Environmental Implications

13.1 There are no environmental implications associated with this report.

14. Legal Implications

14.1 The review of the effectiveness of the system of internal control and production of the governance statement is required in order to comply with Regulation 6 of the Accounts and Audit Regulations 2015.

15. Financial Implications

15.1 There are no financial implications associated with this report.

16. Conclusion

16.1 Members are asked to note the findings of the Annual Assessment and approve the Code of Corporate Governance and commend the Improvement Action Plan for 2026/27 to the Authority for approval. Members are also asked to note the Annual Governance Statement for inclusion within the draft Statement of Accounts 2025/26 to be published by 30th June 2026.

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The background documents to this report are open to inspection in accordance with Section 100D of The Local Government Act 1972 - Nil.