

CORPORATE GOVERNANCE ASSESSMENT

IMPROVEMENT ACTION PLAN 2026/27

Item Ref:	Area of Improvement:	Lead Officer:	Target Completion Date:
CG1	Delivery of an annual Service Delivery Plan	Paula Pocock	April 2027
CG2	Identify strategic direction of the Authority's budget with Members and Districts early in year	Chris Kelsall	November 2026
CG3	Delivery of the Employee Corporate Training Programme	Paula Pocock	March 2027
CG4	Implement recommendations of recent Internal Audit review into cyber security	Paula Pocock	March 2027
CG5	To complete a revised IAA with LCR districts and Halton Borough Council taking into account future services provision	Lesley Worswick	December 2026
CG6	Commence procurement of the replacement services currently delivered under the existing Waste Management & Recycling Contract.	Lesley Worswick	October 2026
CG7	Prepare, review and monitor the Authority's Treasury Management and Capital Strategies	Chris Kelsall	February 2027
CG8	To develop a programme of review for Authority Policies and Procedures for Member approval	Paula Pocock / Ian Stephenson	June 2027
CG9	To co-ordinate with SLT and Internal Audit to agree the Annual Internal Audit Plan	Chris Kelsall	January 2027
CG10	To implement the MRWA Zero Waste Strategy 2040 so that it is embedded in the Authority's procedures and processes	Paula Pocock	March 2027

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CG11	To respond to the recommendations arising from the external auditors' review of the Authority's accounts and value for money.	Chris Kelsall	January 2027
CG12	Review effectiveness of the Audit Committee, including the role of recently appointed Independent member	Chris Kelsall	January 2027
CG13	Facilitate conclusion of a new approach to Levy Mechanism – as agreed between District Councils	Chris Kelsall	February 2027