

MERSEYSIDE WASTE DISPOSAL AUTHORITY

FORWARD PLAN

Publication Date: April 2005

Introduction

In accordance with the Local Government Act 2000, the Authority publishes a "Forward Plan" of "Key Decisions".

The Forward Plan is published on a regular basis and covers key issues to be dealt with in the coming months. It is a publicly available document and its purpose is to reinforce the openness and accountability of the Authority's decision-making process.

The Plan seeks to anticipate the issues that will be the subject of a Key Decision during that period. For each item the Plan includes:

- The item's title and a short description of the decision being sought.
- An indication of who will be making the decision.
- The Scrutiny arrangements for the decision.
- An indication of when the decision is expected to be made. This may be a specific date i.e. the date of a meeting, or a period during which the decision is likely to be made.
- A list of Supporting Papers. These will be documents which the decision-maker(s) will consider or take into account when making the decision.
- An indication of what consultation will take place on the item which is the subject
 of the proposed decision. This will include an indication as to who will be
 consulted (i.e. principal groups and organisations) and how that consultation will
 be conducted.
- An indication of how and to whom representations should be made on the item and a deadline for their receipt.

Within the Plan, the items are listed in the chronological order in which it is anticipated that the decisions will be made.

The decision in respect of each key decision is published within five days of it having been made. This is open for inspection at the Authority Offices and on the Authority's web site.

Definition of a Key Decision

The definition of a Key Decision is set out in the Authority's Constitution. It is as follows:-

A key decision is an executive decision:-

- 1. incurring expenditure or making savings in excess of £250,000, unless the specific expenditure or saving has previously been agreed by the Authority, or
- 2. Is, in the view of the Director, in consultation with the lead Member significant in terms of its effects on communities living or working in Merseyside

A decision will be considered financially significant if:-

- a) in the case of revenue expenditure, it results in incurring expenditure or making savings of £250,000 or greater;
- b) in the case of capital expenditure, the capital expenditure/savings are in excess of £1 Million.

unless the specific expenditure or savings have previously been agreed by the Authority or have been taken in line with the Authority's Financial Management Policy.

In determining whether a decision is significant in terms of its effect on communities, the Director and lead Member will give consideration to:-

- a) the number of residents/service users/District Council areas that will be affected;
- b) whether the impact is short term, long term or permanent;
- c) the impact on the community in terms of the economic, social and environmental well-being.

Decision-Makers

Key Decisions will be made by the Authority. The Authority, at its regular meetings will receive a report on each key decision, and will consider, where necessary any report which has been 'called-in' under the Authority's scrutiny arrangements.

Consultation

The Director, in taking decisions under delegated powers, will consult with the relevant Authority members and other key stakeholders, in accordance with those identified in the Forward Plan.

Authority Meetings

The Authority will meet formally approximately every quarter. Meeting dates are published on the web site www.merseysidewda.gov.uk. Each Authority meeting will be in two parts. The first part of the meeting will consider the Key Decisions contained in the Forward Plan, and any other matters determined by the Chairman. The second part of the meeting will be made available for any scrutiny discussions.

The current schedule of meetings is as follows:

15th April 2005 24th June 2005 (Proposed date of AGM to be approved at April meeting) 22nd July 2005 (Special Meeting)

Scrutiny Arrangements

Two Members of the Authority may request that the Chairman place a delegated decision matter on the Agenda of an Authority regular meeting as a 'scrutiny item'.

Information Reports

The Authority will periodically publish information reports about its Policies, Strategies and Performance on the web site www.merseysidewda.gov.uk

Contacts

If you have any queries or comments regarding the contents or format of this document please direct them to Mandy Valentine (Support Services Manager) on 0151-255-1444 or by e-mail at enquiries@merseysidewda.gov.uk

AUTHORITY MEMBERSHIP 2003/04

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K Cluskey (Sefton)	ProcurementRisk ManagementAudit	39 Kent Avenue Litherland Liverpool L21 7QJ Tel: 0151 920 3704 Email: Not Available

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Item	Portfolio Area	Date	File	
			Reference	Lead Officer
Joint Municipal Waste	Chairman	15th April 2005		
Management Strategy for		-		
Merseyside - Position Statement				
			K09 05	Carl Beer
Timetable of Authority Meetings	Chairman	15th April 2005	K19_04	Mandy Valentine
Corporate Plan 2005/06	Chairman	15th April 2005	K24 04	Carl Beer
Audit Plan 2005/06	Lead Member Cllr.	15th April 2005		
	Cluskey		K26_04	Mandy Valentine
Bidston Moss – Draft Lease	Chairman	15th April 2005		
Agreement MWDA and Forestry				
Commission			K02 05	Calvin Stockton
Key Procurement Risks	Chairman	15th April 2005	K06_05	Carl Beer
New Technologies Demonstrator	Chairman	15th April 2005		
Programme			K07_05	Carl Beer
Mersey Waste Holdings Limited	Chairman	15th April 2005	K12_05	Mandy Valentine
Joint Municipal Waste	Chairman	June 2005		
Management Strategy for				
Merseyside			K01 05	Carl Beer
Scheme of Delegations	Chairman	June 2005	K03_05	Mandy Valentine
Questions on the Discharge of	Chairman	June 2005		
Functions			K04_05	Mandy Valentine
Appointment of Lead Members,	Chairman	June 2005		
Committees and Representations				
on Other Bodies				
			K05 05	Mandy Valentine
Joint Waste Minimisation / Re-	Chairman	June 2005		
use Strategy for Merseyside			K11_05	Calvin Stockton
Clean Merseyside Centre	Chairman	June 2005		
Succession Strategy			K20 04	Calvin Stockton
Procurement Gateway -	Lead Member Cllr.			
Appointment of Advisors	Cluskey	22nd July 2005	K10_05	John Connell
Statement of Accounts	Chairman	22nd July 2005	K08 05	John Webster

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ITEM FOR CONSIDERATION	DEFRA Position Statement: Joint Municipal Waste Management Strategy (JMWMS) for Merseyside			
DECISION MAKER	Full Authority			
KEY DECISION CRITERIA	Financial? Yes	Community Impact? Yes	Other - Please State:	
REASON FOR MEETING KEY DECISION CRITERIA	The submission to DEFRA of a JMWMS Position Statement, identifying progress and key actions needed in order to progress the Waste Strategy for Merseyside to identify long-term objectives, targets and delivery mechanisms. Significant and widespread community impact.			
SCRUTINY AREA	Strategy and Forward Planning			
DATE/ PERIOD FOR DECISION	15 th April 2005			
LIST OF BACKGROUND PAPERS FOR CONSIDERATION				
RISK MANAGEMENT IMPLICATIONS	2. Failure significa manage 3. Signific divert s municip 4. Increas		erent strated rocurement is. will result frities of biode andfill. to meet re	of new waste om failure to egradable cycling targets.
PRIOR CONSULTATION	4. Increased risk of failure to meet recycling targets. Draft strategy considered by Members (16 th Sept 04) Waste Strategy Progress Report and Timetable considered by Members (28 th Jan 05) Waste Management Advisory Group Meeting – Technical Modelling Results – 11 th Feb 05 Public Consultation exercise Feb/Mar 05 Senior Officer Working Group Meeting – 4 th April 2005			
REPRESENTATIONS	In writing to Ca	arl Beer or by e seysidewda.go	mail to	

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ITEM FOR CONSIDERATION	Annual Meeting and Timetable of Authority Meetings				
FILE REF	K19_04				
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial?	Community Impact? X	Other - Please State:	Requirement to set AGM	
REASON FOR MEETING KEY DECISION CRITERIA	To set the date of the Annual Meeting of the Authority and identify an appropriate timetable of meetings for the 2005/06 Municipal Year				
SCRUTINY AREA	Corporate Governance				
DATE/ PERIOD FOR DECISION	15 th April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	None				
RISK MANAGEMENT IMPLICATIONS	Statutory requirement to set a date for the Authority's Annual Meeting which must take place on or before 30 th June each year.				
PRIOR CONSULTATION	None				
REPRESENTATIONS	_	Mandy Valentine	•		

ITEM FOR CONSIDERATION	Corporate Plan 2005/06				
FILE REF	K24_04				
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial?	Community Impact? Yes	Other - Please State:		
REASON FOR MEETING KEY DECISION CRITERIA	Determines the Authority's objectives and plans to deliver those objectives in the future.				
SCRUTINY AREA	Strategy and Forward Planning				
DATE/ PERIOD FOR DECISION	15 th April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION					
RISK MANAGEMENT IMPLICATIONS	Failure to set clear objectives will result in poor corporate governance Failure to plan and prioritise will lead to inefficient and ineffective use of resources.				
PRIOR CONSULTATION	Members workshop – 11 th March 2005				
REPRESENTATIONS		Carl Beer or by erseysidewda.g			

ITEM FOR CONSIDERATION	Audit Plan 2005/06				
FILE REF	K26_04	K26 04			
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial?	Community Impact?	Other - Please State:	Requirement to approve Audit Plan	
REASON FOR MEETING KEY DECISION CRITERIA	To consider the content of the Audit Plan for 2005/06, proposed by the Audit Commission.				
SCRUTINY AREA	Corporate Governance				
DATE/ PERIOD FOR DECISION	15 th April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	None				
RISK MANAGEMENT IMPLICATIONS	The Audit Plan determines the areas of the Authority's activities which are appropriate for review. Failure to agree an effective plan may lead to a failure to identify weaknesses or opportunities within the Authority's processes.				
PRIOR CONSULTATION	Clerk to the Authority				
REPRESENTATIONS		landy Valentine ine@merseysio			

ITEM FOR	Bidston Moss - Draft Lease Agreement between				
CONSIDERATION	MWDA and the Forestry Commission				
FILE REF	K_02 05				
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial? Yes	Community Impact? Yes	Other - Please State:		
REASON FOR MEETING KEY DECISION CRITERIA	To seek Members' approval to a Draft Lease between the Authority and the Forestry Commission for Long Term Site Management of the Bidston Moss Community Woodland.				
SCRUTINY AREA	Forward Planning				
DATE/ PERIOD FOR DECISION	15 TH April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	Draft Lease Agreement between the Authority and the Forestry Commission				
RISK MANAGEMENT IMPLICATIONS	Failure to complete Lease Agreement with the Forestry Commission would be of detriment to the release of long- term funding for site aftercare.				
	Failure to complete the lease agreement would hinder the finalisation of the proposed Development Trust long term site management delivery structure				
PRIOR CONSULTATION	<u> </u>				
REPRESENTATIONS	MWDA) or by	Calvin Stockton v email to: on@merseyside			

ITEM FOR CONSIDERATION	Key Procurement Risks				
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial? Yes	Community Impact? Yes	Other – Please State		
REASON FOR MEETING KEY DECISION CRITERIA	The Authority will consider options for managing the key risks associated with its main long-term waste management contract procurement process.				
SCRUTINY AREA	Procurement				
DATE/ PERIOD FOR DECISION	15 th April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	Waste Contract Procurement Project Management Risk Register				
RISK MANAGEMENT IMPLICATIONS	Addresses key risks associated with the main contract procurement exercise.				
PRIOR CONSULTATION	Lead Member for Procurement – Cllr K Cluskey Procurement Group Mersey Waste Holdings Limited				
REPRESENTATIONS	_	Carl Beer or by or erseysidewda.g			

ITEM FOR CONSIDERATION	New Technologies Demonstrator Programme				
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial? Community Impact? Yes Yes State				
REASON FOR MEETING KEY DECISION CRITERIA	Capital expenditure in excess of £1M				
SCRUTINY AREA	Procurement				
DATE/ PERIOD FOR DECISION	15 th April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION					
RISK MANAGEMENT IMPLICATIONS	 Designed to help national DEFRA programme bringing new technologies to market ahead of main procurement programme. Will treate Biodegradeable Municipal Waste and help reduce risk of landfill penalties. 				
PRIOR CONSULTATION					
REPRESENTATIONS		Carl Beer or by erseysidewda.g			

ITEM FOR CONSIDERATION	Mersey Waste Holdings Limited Annual General Meeting				
DECISION MAKER	Full Autho	rity			
KEY DECISION CRITERIA	Financial?	Community Impact?	Other – Please Specify	Corporate Governance	
REASON FOR MEETING KEY DECISION CRITERIA	The Authority, as shareholder of the company, is required to appoint a representative to attend the AGM and to consider any questions on the company's financial statements.				
SCRUTINY AREA	Corporate Governance				
DATE/ PERIOD FOR DECISION	15 th April 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	None				
RISK MANAGEMENT IMPLICATIONS	The Authority has a vested interest in the company and failure to manage its performance may have financial implications for the Authority.				
PRIOR CONSULTATION	None				
REPRESENTATIONS		Mandy Valentine			

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ITEM FOR CONSIDERATION	Joint Municipal Waste Management Strategy for Merseyside				
FILE REF	K1_05				
DECISION MAKER	Full Author	ity			
KEY DECISION CRITERIA	Financial? Yes	Community Impact? Yes	Other - Please State:		
REASON FOR MEETING KEY DECISION CRITERIA	Joint Waste Strategy for Merseyside identifying long term objectives, targets and delivery mechanisms. Significant and widespread community impact.				
SCRUTINY AREA	Strategy and Forward Planning				
DATE/ PERIOD FOR DECISION	June 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION					
RISK MANAGEMENT IMPLICATIONS	 Risk of failure to meet statutory duty. Failure to develop coherent strategy will have significant impact on procurement of new waste management contracts. Significant cost impact will result from failure to divert significant quantities of biodegradeable municipal waste from landfill. Increased risk of failure to meet recycling targets. 				
PRIOR CONSULTATION	Draft strategy considered by Members (16 th Sept 04) Waste Strategy Progress Report and Timetable considered by Members (28 th Jan 05) Waste Management Advisory Group Meeting – Technical Modelling Results – 11 th Feb 05 Public Consultation exercise Feb/Mar 05				
REPRESENTATIONS	_	arl Beer or by e seysidewda.go			

ITEM FOR CONSIDERATION	Scheme of Delegations 2005/06			
DECISION MAKER	Full Authority			
KEY DECISION CRITERIA	Financial?	Community Impact?	Other – Please Specify	Corporate Governance
REASON FOR MEETING KEY DECISION CRITERIA	Procedural Rules require the scheme of delegation to be approved at the Authority's Annual Meeting each year.			
SCRUTINY AREA	Corporate Governance			
DATE/ PERIOD FOR DECISION	Annual Meeting – June 2005			
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	None			
RISK MANAGEMENT IMPLICATIONS	Good corporate governance to review the scheme of delegations on a regular basis.			
PRIOR CONSULTATION	None			
REPRESENTATIONS	In writing to Mandy Valentine or by email to mandy.valentine@merseysidewda.gov.uk			

ITEM FOR CONSIDERATION	Questions on the Discharge of Functions			
DECISION MAKER	Full Authority			
KEY DECISION CRITERIA	Financial?	Community Impact?	Other – Please state	Corporate Governance
REASON FOR MEETING KEY DECISION CRITERIA	Governance Requirement. Changes in MWDA membership following District Council AGM's require the Authority to review who will be nominated to answer questions at each of the District Councils' own proceedings on behalf of the Authority.			
SCRUTINY AREA	Corporate Governance			
DATE/ PERIOD FOR DECISION	Annual Meeting – June 2005			
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	None			
RISK MANAGEMENT IMPLICATIONS	Risks inconsistencies if single Member from each District Council is not identified for direct questions regarding the Authority's activities.			
PRIOR CONSULTATION	Not Applicable			
REPRESENTATIONS	In writing to Mandy Valentine or by email to mandy.valentine@merseysidewda.gov.uk			

ITEM FOR CONSIDERATION	Appointment of Committees and Representation on Other Bodies			
DECISION MAKER	Full Authority			
KEY DECISION CRITERIA	Financial?	Community Impact?	Other – Please State	Corporate Governance
REASON FOR MEETING KEY DECISION CRITERIA	Corporate Governance Requirement. Changes in MWDA membership following District Council AGM's require the Authority to review membership of committees and representations.			
SCRUTINY AREA	Corporate Governance			
DATE/ PERIOD FOR DECISION	Annual Meeting – June 2005			
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	None			
RISK MANAGEMENT IMPLICATIONS	Good corporate governance to effectively delegate responsibility to Lead Members and committees and to identify appropriate levels of representation on other bodies.			
PRIOR CONSULTATION	Not Applicable			
REPRESENTATIONS	In writing to Mandy Valentine or by email to mandy.valentine@merseysidewda.gov.uk			

ITEM FOR CONSIDERATION	Joint Waste Minimisation / Re-use Strategy for Merseyside				
DECISION MAKER	Full Authority				
KEY DECISION CRITERIA	Financial? Yes	Community Impact? Yes	Other - Please State:		
REASON FOR MEETING KEY DECISION CRITERIA	Joint Waste Minimisation / Re-use Strategy for Merseyside identifying short, medium and long- term objectives, targets and delivery mechanisms. Significant and widespread community impact.				
SCRUTINY AREA	Strategy and Forward Planning				
DATE/ PERIOD FOR DECISION	June 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION					
RISK MANAGEMENT IMPLICATIONS	Significant cost impact will result from failure to divert biodegradable municipal waste and re-usable material from landfill.				
PRIOR CONSULTATION	Draft Joint Municipal Waste Management Strategy together with draft Waste Mimimisation Targets and actions considered by Members (16 th Sept 04) Waste Strategy Progress Report and Timetable considered by Members (28 th Jan 05)				
REPRESENTATIONS	In writing to Calvin Stockton (Waste Strategy Manager) or by email to calvin.stockton@merseysidewda.gov.uk				

ITEM FOR CONSIDERATION	Clean Merseyside Centre – Succession Strategy					
FILE REF	K20_04					
DECISION MAKER	Merseyside Waste Disposal Authority					
	Financial? Community Other - Establishment					
KEY DECISION CRITERIA	Yes	Impact?	Please State:	CMC Staff		
REASON FOR MEETING KEY DECISION CRITERIA	Members approval of a Final Options Report together with a Market Development/Business Plan for the future succession strategy of the CMC after completion of the current programme on 31 st January 2006					
	The report will consider the potential future development of CMC within a North West Regional Market Development Context Members will also be informed of a comprehensive programme of consultation undertaken throughout the region on the development of a potential North West Market Development Programme					
SCRUTINY AREA	Strategy a	nd Forward I	Planning			
DATE/ PERIOD FOR DECISION	June 2005					
LIST OF BACKGROUND PAPERS FOR CONSIDERATION RISK MANAGEMENT	Final Options Scoping Study Report on the development of a North West Regional Market Development Programme Associated Market Development/ Business Plan with succession strategy to develop the preferred Option The future succession strategy for CMC needs approval.					
IMPLICATIONS	The future succession strategy for CMC needs approval in order to have the necessary lead in time to apply the most appropriate option for CMC by the culmination of the current CMC Programme on 31st January 2006					
PRIOR CONSULTATION	All Members					
REPRESENTATIONS	In writing to Calvin Stockton (Waste Strategy Manager, MWDA) or by email to calvin.stockton@merseysidewda.gov.uk					

ITEM FOR CONSIDERATION	Procurement Gateway Appointment of Advisors				
DECISION MAKER	Full Authority				
KEY DECISION CRITERIA	Financial? Yes	Community Impact?	Other – Please state		
REASON FOR MEETING KEY DECISION CRITERIA	Project end stage (Gateway) of Waste Management Contract Procurement Project.				
SCRUTINY AREA	Finance				
DATE/ PERIOD FOR DECISION	22 nd July 2005				
LIST OF BACKGROUND PAPERS FOR CONSIDERATION					
RISK MANAGEMENT IMPLICATIONS	Appointment of competent professional advisors is essential to the success of the Waste Management Contract Procurement Project, and consequently the proper implementation of the Joint Municipal Waste Management Strategy for Merseyside.				
PRIOR CONSULTATION	Procurement Strategy approved by Members (16 th September 2004)				
REPRESENTATIONS	In writing to John Connell, MWDA or by email to john.connell@merseysidewda.gov.uk				

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ITEM FOR CONSIDERATION	Statement of Accounts 2004/05			
DECISION MAKER	Full Authority			
KEY DECISION CRITERIA	Financial?	Community Impact?	Other – Please state	Statutory Duty
REASON FOR MEETING KEY DECISION CRITERIA	The Authority has a statutory requirement to approve the Statement of Accounts for 2003/04 by 30 th September 2004.			
SCRUTINY AREA	Finance			
DATE/ PERIOD FOR DECISION	22 nd July 2005			
LIST OF BACKGROUND PAPERS FOR CONSIDERATION	Final Account Working Papers File 2004/05			
RISK MANAGEMENT IMPLICATIONS	Failure to approve the Statement of Accounts 2004/05 by the statutory deadline risks action by the Audit Commission.			
PRIOR CONSULTATION	Not Applicable			
REPRESENTATIONS	In writing to John Webster, St Helens MBC, or by email to JohnPWebster@sthelens.gov.uk			